A 2014 107

EXECUTIVE ORDER

MEMBERS

DENVER METROPOLITAN AREA REGIONAL AIR QUALITY COUNCIL

ORDERED:

That the following named persons be and they are hereby appointed to the:

DENVER METROPOLITAN AREA REGIONAL AIR QUALITY COUNCIL

for terms expiring April 30, 2017:

Robert E. Broom of Aurora, Colorado, to serve as a representative of local government in the Denver metropolitan region, appointed;

Natalia Swalnick of Denver, Colorado, to serve as a citizen at large, appointed;

Jack William Ihle of Denver, Colorado, to serve as a representative of entities that are or have stationary sources, appointed;

William R. Toor of Boulder, Colorado, to serve as a member of the public to represent the conservation community, reappointed.

GIVEN under my hand and the Executive Seal of the State of Colorado, this fourth day of June, 2014.

John W. Hickenlooper
Governor
STATE OF COLORADO
APPLICATION - 2013
BOARDS AND COMMISSIONS
OFFICE OF GOVERNOR JOHN W. HICKENLOOPER

Please attach a resume and fill ALL fields.
Please be advised that applications will not be processed if any paper in this application does not meet the requirements of the position.

BOARD OR COMMISSION FOR WHICH YOU ARE APPLYING: (Only one per application, your application will not be processed if left blank.)
Regional Air Quality Council, Denver Metropolitan Area

<table>
<thead>
<tr>
<th>Name (Last, First Middle): Broom, Robert E.</th>
<th>County: Arapahoe</th>
<th>Cong. District: 6</th>
<th>Senate District: 28</th>
<th>House District: 40</th>
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<tbody>
<tr>
<td>Home Address: 3642 S. Joplin St.</td>
<td>City: Aurora</td>
<td>State Colorado</td>
<td>Zip Code 80013</td>
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<tr>
<td>Mailing Address:</td>
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<tr>
<td>Date of Birth:</td>
<td>Driver's License #:</td>
<td>Gender: Male</td>
<td>Registered Voter: Yes</td>
<td>Ethnicity: Caucasian</td>
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<td>Present Employment: Title</td>
<td>Business Phone #:</td>
<td>Home Phone #:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>City of Aurora / Councilman</td>
<td>303/739 7015</td>
<td>303/693-2732</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Address: 15151 E. Alameda Pkwy.</td>
<td>Cell Phone #:</td>
<td>E-mail: <a href="mailto:bobbbroom7@aol.com">bobbbroom7@aol.com</a></td>
<td></td>
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<tr>
<td></td>
<td>303/569-5057</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City: Aurora</td>
<td>State: Colorado</td>
<td>Zip Code:</td>
<td></td>
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EDUCATION AND GENERAL QUALIFICATIONS

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<th>LEVEL</th>
<th>NAME OF SCHOOL</th>
<th>LOCATION</th>
<th>No. Years Attended</th>
<th>Did You Graduate?</th>
<th>Major Course of Study</th>
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<td>Maroa Il.</td>
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<td>1955</td>
<td>College Prop</td>
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<tr>
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<td>1960</td>
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<td>Denver, Co.</td>
<td>1</td>
<td>1975</td>
<td>MBA</td>
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Memberships in Organizations And Offices Held (Indicate if Past or Present) See attached

REFERENCES (List three persons, not related to you, who you have known for at least one year.)

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
<th>PHONE #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hon. Steve Hogan</td>
<td>15151 E. Alameda Ave. Aurora Co. 80012</td>
<td>303/739-7015</td>
</tr>
<tr>
<td>Paul Suss</td>
<td>Suss Buick GMC 1301 S. Havana St. Aurora Co. 80012</td>
<td>303/751-3400</td>
</tr>
<tr>
<td>Nancy Todd</td>
<td>11293 E. Harvard Dr. Aurora Co. 80014</td>
<td>303/750-1976</td>
</tr>
</tbody>
</table>

Have you ever been a party to or the subject of or otherwise involved in any legal proceeding that might adversely affect your qualifications to serve on this board or commission? Is there anything in your background that might be an embarrassment to the Governor or you if we were to become public? (On Pg. 2 if applicable) Response: No

If appointed, you are expected to attend fully to the duties of the position. How much time are you capable of committing? Time required. currently have a part time job as a City Councilman but have retired from full time banking position

Please explain why you wish to serve on a board or commission (On Next Page)

1. I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to obtain any and all pertinent information, personal and otherwise. I further authorize the Office of the Governor to conduct a criminal background check, including requesting a criminal history from the Colorado Bureau of Investigation. I release all parties for all liability for any damage that may result from furnishing such information.

*Although the Colorado Open Records Act may require that certain information contained in this application be available for inspection by the general public.

RETURN COMPLETED FORM TO:
Romaine Pacheco, Director
Governor's Office of Boards and Commissions
136 State Capitol Bldg.
Denver, CO 80203
Fax: 303.866.6368
boards@state.co.us

SIGNATURE: Robert E. Broom DATE: May 27, 2014
I became aware of the Commission while serving on the Board of DRCOG and know the importance of air quality as it pertains to transportation improvement and funding. As Chairman of the Board of Metro Wastewater Reclamation District dealt with emissions.
Bob Broom

Ward VI
303-738-7015 (council office)
303-888-6087 (call)
E-mail: rbroom@auroragov.org
Term Expires: November 2015

Profession: Retired Banker

Education: Masters degree in Business Administration, University of Denver; Bachelor of Science in Accounting and Economics, Millikin University.

Council Policy Committees: vice chair, Infrastructure and Operations Policy Committee; member, Management and Finance Policy Committee

Community/Intergovernmental: board member, Aurora Economic Development Council; member, Aurora Historical Society; member, National League of Cities' Finance, Administration and Intergovernmental Relations Steering Committee and Military Steering Committee.
STATE OF COLORADO
APPLICATION – 2013
BOARDS AND COMMISSIONS
OFFICE OF GOVERNOR JOHN W. HICKENLOOPER

Please attach a resume and fill ALL fields.
Please be advised that applications will not be processed if unsigned or resume is not attached and a board or commission is not specified.

BOARD OR COMMISSION FOR WHICH YOU ARE APPLYING: (Only one per application, your application will not be processed if left blank.)

Regional Air Quality Council, Denver Metropolitan Area

Name (Last, First Middle): Swalnick, Natalia
Home Address: 1751 S. Fairfax St.
Mailing Address:
Date of Birth: [Redacted]
Gender: Female
SSN #: [Redacted]
Present Employer/Title: BCS, Incorporated/Manager, Policy Analysis Group
Business Address 7828 Vance Drive
City: Arvada
State: Colorado
Zip Code: 80003

EDUCATION AND GENERAL QUALIFICATIONS

LEVEL
High School
College
Graduate Studies /or-Tradecorrespondence
Memberships in Organizations
(Indicate if Past or Present)

NAME OF SCHOOL
Colton-Pierrepoint Central School
Syracuse University
University of Colorado-School of Public Affairs
Founder and Co-Chair of the Colorado Natural Gas Vehicle Coalition - past
Governor's Biofuels Coalition Steering Committee - past
Charge Ahead Colorado Steering Committee - past
Colorado Cleantech Industry Association - past

LOCATION
Colton, NY
Syracuse, NY
Denver, CO

No. Years Attended
4
4
2

Did You Graduate?
1998
2002
2007

Major Course of Study
Political Science
Public Administration

REFERENCES (List three persons, not related to you, who you have known for at least one year.)

NAME
Cindy Liverance
Sabrina Williams
Alex Schroeder

ADDRESS
American Lung Association
6600 Greenwood Plaza Blvd.

Colorado Department of Transportation
4201 E. Arkansas Ave.

National Renewable Energy Laboratory
15013 Denver W. Pkwy.

PHONE #
303-829-8254
303-863-8956
303-275-3790

Have you ever been a party to or the subject of or otherwise involved in any legal proceeding that might adversely affect your qualifications to serve on this board or commission? Is there anything in your background that might be an embarrassment to the Governor or you if it were to become public? (On Pg. 2 if applicable) Response: No

If appointed, you are expected to attend fully to the duties of the position. How much time are you capable of committing?: 6 hours per month

Please explain why you wish to serve on a board or commission (On Next Page)

RETURN COMPLETED FORM TO:
Romaine Pacheco, Director
Governor’s Office of Boards and Commissions
136 State Capitol Bldg.
Denver, CO 80203
Fax: 303-866-6368
boards@state.co.us

SIGNATURE: Natalia Elan Swalnick DATE: 4/2/2014

FOR OFFICE USE ONLY
DB 
SLOT 

1 certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to obtain any and all pertinent information, personal and otherwise. I further authorize the office of the Governor to conduct a criminal background check, including requesting a criminal history from the Colorado Bureau of Investigation. I release all parties for all liability for any damage that may result from furnishing such information.

1* I understand that the Colorado Open Records Act may require that certain information contained in this application be available for inspection by the general public.
I look forward to using my subject matter expertise in the field of air quality and environmental health to advance the goals of the Regional Air Quality Council. My knowledge of air quality planning and the health effects will benefit the RAQC as this council develops and proposes effective and cost-efficient air quality planning initiatives. As new ozone standards are on the horizon, it is my desire to work with the RAQC team to prepare state implementation plan elements that demonstrate and ensure long-term compliance with state and federal air quality standards and provide acceptable public health and environmental protections to those residing in the Denver metropolitan area, as well as the North Front Range area.

I have cultivated in-depth relationships with many employees at the Regional Air Quality Council, which includes partnership on alternative fuel vehicle projects and equipment retrofit programs which have had a direct, positive impact on our region’s air quality. Furthermore, I have offered direction and input to the RAQC Communications Team to establish messaging and vendors for the ozone aware campaign, as well as participated in the post selection process for the Repair Your Air campaign. I was also on the planning committee for the RAQC’s Mow Down Pollution program for two years. In 2008, I took an active stakeholder role in supporting the RAQC and Air Quality Control Commission’s recommendations for the regional Ozone State Implementation Plan.

I look forward to bringing my unparalleled combination of subject-matter expertise in the air quality field and experience in working on RAQC programs for the betterment of public health for citizens living in the Denver Metro and North Front Range Areas. Thank you for your consideration.
NATALIA E. SWALNICK
MANAGER, POLICY ANALYSIS GROUP

PROFESSIONAL SYNOPSIS

Natalia Swalnick is an experienced personnel and project manager and leads the Arvada, Colorado office of BCS, Incorporated. She oversees all energy-related policy analysis for BCS clients. She comes to BCS with nearly a decade of experience and knowledge in public policy issues related to energy and environment. Prior to joining BCS, Natalia was the Director of Environmental Health for the American Lung Association in Colorado and is widely recognized as a subject-matter expert in the air quality and public health field. Ms. Swalnick also spent six years as the director of the Denver Metro Clean Cities Coalition, which is a U.S. Department of Energy (DOE) program designed to reduce petroleum consumption in the transportation sector. In this role, she served as the Principal Investigator for a DOE grant project which resulted in the publishing of the Colorado Electric Vehicle and Charging Infrastructure Policy Roadmap. As a result of her previous tenure with the Denver Metro Chamber of Commerce, Natalia is also well-connected with the business community and civic leaders in Colorado. In 2007, Ms. Swalnick earned her Masters of Public Administration from the School of Public Affairs at the University of Colorado at Denver. While concluding her post-graduate work, she worked as a member of the policy staff under former Colorado Governor Bill Ritter, Jr. Her efforts were focused on the new energy economy and conserving natural resources. She is an alum of the Maxwell School of Citizenship at Syracuse University, where she completed her Bachelor’s Degree with a concentration in political science.

PROFESSIONAL EXPERIENCE

2013 – Present

BCS, Incorporated  Arvada, CO
Manager, Policy Analysis Group

Ms. Swalnick is dedicated to overseeing all energy-related analysis, case studies, planning and roadmapping in the policy sphere for clients in both federal and state governments. In this capacity, she conducts and manages a team that completes qualitative and quantitative research in order to make recommendations and develop strategies for successful policy implementation. These tasks require technical writing, editing and communications skills. As the leader of the unit in Colorado, Swalnick is responsible for project management, tasking and managing internal processes while balancing the needs of BCS’ clients. Swalnick has oversight of contracts that include agencies such as DOE’s Office of Advanced Manufacturing, the Colorado Energy Office, and various national laboratories.

She has extensive experience working with federal, state, and local agencies through various contracts. Her role at BCS, Inc. combined with her extensive network in the energy and environment sector of industry allows her to actively market the firm’s core capabilities and qualifications to potential clients and partners. Swalnick’s program leadership skills are showcased by directing proposal development efforts to secure contracts for the consulting team.

2007 – 2013

American Lung Association in Colorado  Greenwood Village, CO
Director of Environmental Health

Hired in 2007, Ms. Swalnick began her tenure with the American Lung Association in Colorado (ALAC) as the Air Quality/Clean Cities Manager. In this capacity, she quadrupled the size of the air quality department within four years. For her efforts, she earned a merit-based promotion to the department direction position.
With Swalnick's leadership, the revenue for this department increased by more than 1,000% during her tenure. She is widely regarded as an air quality and environmental health expert, who is a contributing author to many publications and a sought-after speaker in professional forums.

As the official contact for the Clean Cities Coalition located in the Denver Metro Area, Ms. Swalnick led a coalition of more than 300 stakeholders in displacing more than 18 million gallons of petroleum. This was achieved through a reduction in vehicle miles traveled, use of alternative fuels and vehicles, hybrids, fuel economy improvements and deployment of idle reduction programs and equipment.

In 2011, Swalnick led a group of more than 105 partners to successfully obtain Department of Energy funding in order to write an electric vehicle readiness plan for the state of Colorado. This effort lasted nearly a year and culminated in the publishing of the Colorado Electric Vehicle and Charging Infrastructure Policy roadmap. This report makes recommendations and offers leadership in key market areas to wider electric vehicle deployment, including: utilities, policy, permitting, planning and education/outreach.

Swalnick also led the legislative activities for members of the Clean Cities network in Colorado. This included analysis of policy goals to direct the agenda and strategy of legislative stakeholders. She also participated in interim policy meetings with legislators to offer recommendations for public policy and mobilized volunteer advocates through grassroots efforts. These successful endeavors contributed to the passage of bills that spurred the advancement and deployment of alternative fuel vehicles, cleanup of polluting power plants in the Denver metro area, a framework for reducing vehicle emissions, and the reduction of petroleum consumption in the transportation sector.

4/07-7/07

Dovetail Solutions

Research Associate

As a summer research associate at Dovetail Solutions, a private-sector consulting firm, Ms. Swalnick worked on a variety of issue areas to support staff work. In conjunction with a primary campaign for a Presidential candidate, she worked with local media to generate advance interest in candidate appearances. This resulted in enhanced exposure for the campaign, increased number of constituents as rallies and fundraisers, and an increase in donations to campaign funds.

Ms. Swalnick also researched and formed a comprehensive document that contained policy recommendations for an anti-tobacco coalition. The recommendations were focused around the one-year anniversary of the Colorado Clean Indoor Act and ways to remind the general public about the benefits of a smoke-free environment. A key tenet of this document was the results of an in-depth poll of state legislators, illustrating their support or opposition to smoke-free public venues. The project showcased a vast coalition of partners that included legislators, non-profits, trade associations, and restaurateurs.

Her role at BCS, Inc. combined with her extensive network in the energy and environment sector of industry allows her to actively market the firm's core capabilities and qualifications to potential clients and partners. Swalnick's program leadership skills are showcased by directing proposal development efforts to secure contracts for the consulting team.
Ms. Swalnick worked with the gubernatorially-appointed staff in the Office of Policy and Initiatives to research the more complex policy inquiries coming to the Governor of Colorado from constituents, advocates, and subject-matter experts in Colorado. This task required skill in locating the appropriate resources, writing about policy positions and justifications with the voice of the Governor, and obtaining approval to send the correspondence from the Governor’s Chief of Staff.

She also supported the work of the Policy Office staff by reading and summarizing complex state-agency reports, which were then used to make recommendations to the Governor. Specific areas that Ms. Swalnick focused her attention in included natural resources, environment, and energy.

She also was able to cultivate in-depth relationships with ranking officials within various state agencies, which included the Colorado Department of Transportation, Colorado Department of Natural Resources, Colorado Department of Revenue and the Colorado Energy Office. Her interactions with these staffers included finalizing language on policy statements, verifying facts, and public information requests.

After beginning work with the Denver Metro Chamber of Commerce as a member of the special events team, Swalnick’s role was expanded to include professional development programming. In this capacity, Swalnick managed the registration and accounts receivable processes for all special events, which amounted to more than 35 annually. She also handled logistical planning for featured events such as tradeshows, conferences, cocktail receptions, formal dinners, silent auctions and an event taking place on the famed Denver Ski Train attraction.

Her role with the Denver Metro Chamber evolved to focus on trainings and formal programs for business leaders after earning a promotion following two years of employment. Swalnick was given the responsibility of reviving and overhauling the Ambassador Program, which had lost participants in recent years. Under her leadership, the program was restored to former prominence and became a competitive, application-based initiative that raised the Chamber’s public profile and resulted in great benefit to the members of the organization.

A signature program that Ms. Swalnick created was the Chamber 100 initiative. This program selected 100 young business professionals from a competition and offered them a yearly, all-access pass to the services and benefits of the Denver Metro Chamber. Swalnick handled all elements of the program, including but not limited to budget, stakeholder relations, contact lists, recruitment, sponsorship, and promotions.

**WORK HISTORY**

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<th>Position</th>
<th>Company/Location</th>
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<tr>
<td>12/13- present</td>
<td><strong>Policy Analysis Group Manager</strong>, BCS Incorporated, Arvada, CO</td>
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<tr>
<td>11/07-11/13</td>
<td><strong>Director of Environmental Health</strong>, American Lung Association in Colorado, Denver, CO</td>
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<tr>
<td>4/07-7/07</td>
<td><strong>Research Associate</strong>, Dovetail Solutions, Denver, CO</td>
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<td>2/07-7/07</td>
<td><strong>Policy Staff</strong>, Office of Policy and Initiatives - Colorado Governor Bill Ritter, Jr., Denver, CO</td>
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<td>10/03-7/06</td>
<td><strong>Events and Programs Specialist</strong>, Denver Metro Chamber of Commerce, Denver, CO</td>
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BCS, Incorporated • 7828 Vance Drive, Arvada, CO 80002 • 303-425-6800 x463 nswalnick@bcs-hq.com N. Swalnick
EDUCATION
- B.A., Political Science, Syracuse University, Maxwell School of Citizenship, Syracuse, N.Y., 2002
- M.P.A, Public Administration, University of Colorado – Denver, School of Public Affairs, Denver, CO, 2007

AWARDS AND RECOGNITION
5/2012  Award for Outstanding Community Leadership and Achievement for a Cleaner Environment from Colorado Renewable Energy Society
5/2010  Nominated for American Lung Association’s William J. Pfeifer “Rising Star” national award
10/2004 Employee of the Quarter recognition, Denver Metro Chamber of Commerce
2/2001  Student Employee of the Year nominee at Syracuse University
5/2000  Award for Outstanding Collaborative Original Research on Gender and Politics- Maxwell School of Citizenship, Syracuse University

PUBLICATIONS
12/2012  Colorado Electric Vehicle and Charging Infrastructure Policy Roadmap

MEMBERSHIPS AND ORGANIZATIONS
1/13-11/13 Steering Committee, Charge Ahead Colorado
11/09-11/13 Founder and Co-Chair, Colorado Natural Gas Vehicle Coalition
1/08-12/08 Member, Department of Energy Clean Cities Coordinator Council
11/07-11/13 Committee Member, Rocky Mountain Fleet Managers Association
11/07-1/11 Steering Committee, Governor’s Biofuels Coalition
STATE OF COLORADO
APPLICATION – 2013
BOARDS AND COMMISSIONS
OFFICE OF GOVERNOR JOHN W. HICKENLOOPER
Please attach a resume and fill ALL fields.
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BOARD OR COMMISSION FOR WHICH YOU ARE APPLYING: (Only one per application, your application will not be processed if left blank.)
Regional Air Quality Council, Denver Metropolitan Area

Name (Last, First Middle): Ihie, Jack William
Home Address: 4200 Irving St.
Mailing Address: City: Denver
Date of Birth: Driver's License # Driver
Gender Male
Registered Voter? Yes
Party Affiliation? Democrat

County: Denver
Cong. District: 1
Senate District: 34
House District: 4
City: Denver
State: Colorado
Zip Code 80211
City: Denver
State: Colorado
Zip Code

Business Address 1800 Larimer St.
City: Denver
State: Colorado
Zip Code

Present Employer/Title Xcel Energy/ Director, Environmental Policy
Business Phone # 303-294-2262
Cell Phone # 720-939-1272
E-mail jack.w.ihie@gmail.com

EDUCATION AND GENERAL QUALIFICATIONS

<table>
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<tr>
<th>LEVEL</th>
<th>NAME OF SCHOOL</th>
<th>LOCATION</th>
<th>No. Years Attended</th>
<th>Did You Graduate?</th>
<th>Major Course of Study</th>
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<td>Bowling Green State University</td>
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<td>1993</td>
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<td>University of California at Berkeley</td>
<td>Berkeley, CA</td>
<td>2</td>
<td>1999</td>
<td>Energy &amp; Resources</td>
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Memberships in Organizations And Offices Held (Indicate if Past or Present) SolarTAC Board of Directors - past Xcel Energy Political Action Committee Board of Directors - present

REFERENCES (List three persons, not related to you, who you have known for at least one year.)

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
<th>PHONE #</th>
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<tr>
<td>Frank Prager</td>
<td>1800 Larimer St., Denver, CO 80202</td>
<td>303-294-2262</td>
</tr>
<tr>
<td>Dan Pfeiffer</td>
<td>1800 Larimer St., Denver, CO 80202</td>
<td>303-571-7180</td>
</tr>
<tr>
<td>Dustin Smith</td>
<td>City of Aurora 15151 East Alameda Pkwy., Suite 4400</td>
<td>303-587-5022</td>
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</tbody>
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Have you ever been a party to or the subject of or otherwise involved in any legal proceeding that might adversely affect your qualifications to serve on this board or commission? Is there anything in your background that might be an embarrassment to the Governor or you if it were to become public? (On Pg. 2 if applicable) Response: No

If appointed, you are expected to attend fully to the duties of the position. How much time are you capable of committing? 5-10 hours per month

Please explain why you wish to serve on a board or commission (On Next Page)

RETURN COMPLETED FORM TO:
Romaine Pacheco, Director
Governor's Office of Boards and Commissions
136 State Capitol Bldg.
Denver, CO 80203
Fax: 303.866.6368
boards@state.co.us

SIGNATURE: Jack Ihie DATE: May 7, 2014
I am interested in serving on the RAQC because, as a Denver resident, I know how important air quality is to Denver citizens. Serving on the RAQC would be a great opportunity to contribute to air quality initiatives and to work with processes such as State Implementation Plan development. As the Director of Xcel Energy’s Environmental Policy department, I am directly engaged in matters related to our generating fleet and how it affects air quality, including programs such as the Colorado Clean Air-Clean Jobs Act implementation. I have also gained perspectives from Xcel Energy’s experiences in other states, and from working to achieve attainment with National Ambient Air Quality Standards (NAAQS). This will only become more important as NAAQS become more stringent. From these experiences, I feel that I have a good background to serve in an impartial way on the RAQC, balancing costs and benefits in air quality issues.
OBJECTIVE: Board position focused on regional air quality initiatives

KEY SKILLS AND EXPERIENCES

- Proven ability to develop strategic insights from environmental policies in the energy industry
- Fourteen years of increasingly responsible roles in the utility and consulting industries
- Excellent communication skills honed through executive advisory, public advocacy, and business development roles
- Management abilities established by leading projects and teams in the consulting, utility, and environmental sectors
- Broad analytical experience based on forecasting in power, coal, gas, and renewables sectors plus custom analyses of environmental policy issues
- Substantial energy policy development experience with consultants, legal counsel, and lobbyists

PROFESSIONAL EXPERIENCE

Xcel Energy, Inc.
Director, Environmental Policy
Manager, Environmental Policy

Washington, DC
2013 to present
2010 to 2013

- Led federal climate policy analysis and formation for 8th largest CO2-emitting US power generator
- Managed environmental policy and emerging technology teams
- Managed environmental compliance team of 25 for Colorado, New Mexico, and Texas
- Facilitated scenario planning process for Operations executive leadership team, covering generation, transmission, and distribution issues
- Testified to Colorado Public Utilities Commission on carbon proxy costs
- Wrote and presented testimony before the New Mexico Environmental Improvement Board on greenhouse gas regulation proposals
- Co-led innovative carbon offsets purchase pilot program that won Winrock’s Utility Excellence award
- Served on Boards of Directors for the Solar Technology Acceleration Center and XPAC

IHS Cambridge Energy Research Associates (CERA)
Associate Director

Washington, DC
2008 to 2010

- Provided thought leadership on climate change and clean energy issues to executive clients of world-class energy strategy consulting firm
- Led analysis of Waxman-Markey cap and trade bill. Published results and insights in CERA research
- Developed a federal renewable policy lobbying strategy for a coalition of renewable energy companies by conducting a series of private CEO workshops

Xcel Energy, Inc.
Environmental Policy Analyst

Denver, CO
2005 to 2008

- Provided strategic insight and analysis for a corporate shift toward proactive engagement in the climate change issue
- Contributed to national energy policy proposal and served as technical lead for analysis of policy
- Pursued development projects in biomass gasification, farm biogas, and landfill gas
- Created carbon proxy price forecasts and the supporting rationale for 2007 Colorado Resource Plan

Continued...
JACK IHLE

• Represented Xcel Energy's interests in PUC proceedings, the New Mexico Climate Change Advisory Group, the Colorado Climate Action Project, and in other forums

Platts Research & Analytics (formerly RDI Consulting) Boulder, CO
Consultant / Senior Associate / Associate 2000 to 2005
• Modeled North American power, coal, gas, and renewables markets through custom and vendor models
• Developed a renewable forecast model and published two national renewable supply and demand forecasts
• Built cost-of-energy and resource estimation tool for 50 states and seven renewable generation technologies
• Managed (or contributed significant analysis to) numerous electric utility consulting projects
• Wrote technology chapter for new coal-fired generation study

Chemical Waste Management Henderson, CO
Field Analyst 1995-1997
• Managed environmental remediation and hazardous waste disposal projects

EDUCATION

University of California at Berkeley Berkeley, CA
M.S. Energy & Resources 1999
Master of Science program focused on energy sector issues in the disciplines of policy, economics, engineering and environmental science.

Bowling Green State University Bowling Green, OH
B.A. Political Science 1993

PUBLICATIONS

Consulting publications and co-authorships:
• US Congress Focuses on Climate Policy – October 2009
• The US Green Fiscal Stimulus – April 2009
• Renewable Power Outlook 2005 - March 2005
• Coal-Wind Integration – December 2003
• Renewable Power Outlook 2003 – October 2003
• New Coal-Fired Generation: The Race is On – November 2001

Articles and quotes: Business Week, Public Utilities Fortnightly, Power magazine, North American Wind Power, Megawatt Daily, Coal Age, and others

CORPORATE REPRESENTATION

• Regulatory: Colorado, Minnesota, and New Mexico PUCs; New Mexico Environmental Improvement Board
• Policy Stakeholder Groups: Pew Center Power Company-NGO Group, Colorado Climate Action Project, New Mexico Climate Change Advisory Group, Midwestern Power Sector Collaborative
• Boards: Xcel Energy Political Action Committee, Solar Technology Acceleration Center
• Analysis Forums: National Petroleum Council, Joint Institute for Strategic Energy Analysis, NREL strategy session
• Conferences: CERAWeek, World Renewable Energy Forum, University of Colorado Law School, Youngstown Sustainable Energy Forum
STATE OF COLORADO
APPLICATION — 2013
BOARDS AND COMMISSIONS
OFFICE OF GOVERNOR JOHN W. HICKENLOOPER

Please attach a resume and fill ALL fields.
Please be advised that applications will not be processed if unsigned or resume is not attached and a board or commission is not specified.

BOARD OR COMMISSION FOR WHICH YOU ARE APPLYING: (Only one per application, your application will not be processed if left blank.)

Regional Air Quality Council, Denver Metropolitan Area

Name (Last, First Middle): Toor, Will
Home Address: 3032 10th St
Mailing Address:

County: Boulder
Cong. District: 2
Senate District: 18
House District: 10

City: Boulder
State: Colorado
Zip Code: 80304

Date of Birth: SSN 
Gender: Male
Registered Voter: Yes
Party Affiliation: Democrat

Present Employer/Title
Southwest Energy Efficiency Project/ Director, Transportation Program

Business Phone #: 303-447-0078x6
Cell Phone #: 303-591-6669

Home Phone #: 303-447-8774
E-mail: wtoor@swenergy.org

Business Address
2334 N Broadway
City: Boulder
State: Colorado
Zip Code:

EDUCATION AND GENERAL QUALIFICATIONS

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<th>LEVEL</th>
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<th>LOCATION</th>
<th>No. Years Attended</th>
<th>Did You Graduate?</th>
<th>Major Course of Study</th>
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<td>High School</td>
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<tr>
<td>College</td>
<td>Carnegie Mellon University</td>
<td>Pittsburgh, PA</td>
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<td>1978</td>
<td>Physics</td>
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<tr>
<td>Graduate Studies</td>
<td>University of Chicago</td>
<td>Chicago, IL</td>
<td>5</td>
<td>1992</td>
<td>PhD, physics</td>
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</table>

Memberships in Organizations And Offices Held (Indicate if Past or Present)

AQCC commissioner (current), Conservation Colorado board (present), Boulder County Commissioner (2005-2012), Boulder Mayor (1998-2004)

REFERENCES (List three persons, not related to you, who you have known for at least one year.)

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
<th>PHONE #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ken Lloyd</td>
<td>RAOC, 1445 Market St #280, Denver, CO 80302</td>
<td>303-629-5450</td>
</tr>
<tr>
<td>Elise Jones</td>
<td>Boulder County Courthouse, 1300 Pearl St, Boulder, CO 80302</td>
<td>3-3441-3550</td>
</tr>
<tr>
<td>Jennifer Schaufele</td>
<td>1280 Broadway, suite 700, Denver, CO, 80203</td>
<td>303-455-1000</td>
</tr>
</tbody>
</table>

Have you ever been a party to or the subject of or otherwise involved in any legal proceeding that might adversely affect your qualifications to serve on this board or commission? Is there anything in your background that might be an embarrassment to the Governor if you were to become public? (On Pg. 2 if applicable) Response: No

If appointed, you are expected to attend fully to the duties of the position. How much time are you capable of committing? Monthly or quarterly meetings

Please explain why you wish to serve on a board or commission (On Next Page)

SIGNATURE: William R Toor DATE: 4/30/14

RETURN COMPLETED FORM TO:
Romaine Pacheco, Director
Governor's Office of Boards and Commissions
136 State Capitol Bldg.
Denver, CO 80203
Fax: 303.866.8388
boards@state.co.us

* I certify that the facts contained in this application are true and correct to the best of my knowledge. I authorize investigation of all statements contained herein and the references listed above to obtain any and all pertinent information, personal and otherwise. I further authorize the Office of the Governor to conduct a criminal background check, including requesting a criminal history from the Colorado Bureau of Investigation. I release all parties for all liability for any damage that may result from furnishing such information.

* I understand that the Colorado Open Records Act may require that certain information contained in this application be available for inspection by the general public.
I would like to continue to serve on the RAQC as we address significant air quality challenges, particularly around ozone.
Will Toor
Director of Transportation Programs, Southwest Energy Efficiency Project
2334 Broadway, Suite A, Boulder, CO 80304
wtoor@swenergy.org; www.swenergy.org
303-591-6669

Education:
Ph.D., Physics, University of Chicago, 1992
BS, Physics, with honors, Carnegie-Mellon University, 1978

Work History:
Director, Transportation Programs, Southwest Energy Efficiency Project, Jan 2013-present
Boulder County Commissioner, 2005-2012
Adjunct Professor, University of Colorado School of Architecture and Planning, 2005-2008
Mayor, City of Boulder, Colorado, 1998-2004
City Councilor, City of Boulder, Colorado 1997-98
Director, University of Colorado Environmental Center, 1992-2004

Civic Service:
Colorado Air Quality Control Commission, appointed March 2013
Boulder/Xcel Energy Partnership Taskforce, appointed April 2013
Denver Regional Council of Governments, board member 1998-2012; board chair 2005
Regional Air Quality Council, 2009-present
State Transportation Advisory Committee, 2010-2012
Colorado Governor’s Climate Action Panel, 2009-2010
Colorado Transportation Finance and Implementation Panel, 2007-2008

Colorado Senate Bill 1 Transit Funding Taskforce, 2006-2008


Regional Transportation District Ecopass Taskforce 2004, 2009

Boulder County Regional Transit Taskforce, chair, 2005

US 36 Mayors’ and Commissioners’ Coalition, founding member, 2001-2012

American Association for the Advancement of Sustainability in Higher Education, advisory committee, 2005-2010

Colorado Environmental Coalition, Board Member, 2001-present

Recent Awards:

2010 – National Association of Counties Best in Category award to Boulder County for the Climate Smart Loan Program

2010 – Denver Regional Council of Governments Gold award for Collaboration

2010 - Boulder Daily Camera Pacesetters Award for Environment

2010 - Colorado Green Building Guild – Pioneers’ Award for ClimateSmart Loan program

2009 – Colorado Solar Energy Industries Association - President’s Award

2009 - Boulder Weekly “Person of the Year” for work on the ClimateSmart Loan Program

2007 – National Association of Counties (NACO) Sustainable Communities Award (received by Boulder County)

2005 – Denver Regional Council of Governments (DRCOG) Distinguished Regional Leadership Award

2005 – University of Colorado at Boulder Legacy Achievement Environmental Award

2002 – United States Conference of Mayors, Outstanding Achievement Award for City Livability

2000 – US EPA Climate Protection Award to University of Colorado Environmental Center, in recognition of nation’s first student vote to fund green power purchase
Recent accomplishments:

2013 - Working with colleagues at SWEEP, authored legislation to allow gas tax dollars in Colorado to be used for public transit, and managed successful coalition effort to pass in the 2013 legislative session.

2010 – Boulder County issues first property assessed clean energy financing for commercial energy efficiency improvements in Colorado

2010 – Helped lead successful collaboration between US 36 Mayors and Commissioners Coalition, RTD, and CDOT to obtain US DOT Tiger grant funding and access to TIFIA financing for US 36 bus rapid transit

2010 – Led successful effort to incorporate sustainability principle supporting reductions of per capita vehicles miles travelled and of greenhouse gas emissions into DRCOG regional land use and transportation planning, and incorporate sustainability criteria into transportation funding decisions.

2009 – Led the successful effort to obtain a $25 million Better Buildings grant from the United States Department of Energy for multi-jurisdictional grant, administered by Boulder County, to advance residential and commercial energy efficiency and financing programs

2009 - Led the successful ballot campaign to authorize the use of Qualified Energy Conservation Bonds (QECBs) for public facilities in Boulder County

2009 – Played a key role in implementing first residential clean energy finance district in Colorado, issuing $10 million in financing to over 600 homeowners

2008 – Played a key role in the development of state legislation allowing local clean energy finance districts (HB 1350); led the successful campaign to pass the first ballot issue in Colorado to establish a clean energy finance district

2008 – Led the successful adoption of Colorado's first countywide sustainable energy plan by Boulder County and seven municipal partners

2008 – Crafted the ballot issue and led the successful campaign for a 15 year extension of the Boulder County transportation sales tax, to fund multimodal improvements including bike lanes and shoulders on county roads, transit service enhancement, off-street bicycle and pedestrian trails, and transportation demand management programs.

Selected Publications:


*Finding A New Way: Campus Transportation For The Twenty-first Century*, Will Toor, Francoise Poinsatte, University of Colorado Environmental Center, (1999)


**References:**

Frank Bruno, former Boulder City Manager  
303-448-2333  
fbruno@westerndisposal.com

Elise Jones, Boulder County Commissioner and former director, Colorado Environmental Coalition  
303-441-3993  
ejones@bouldercounty.org

Michael Leccese, Executive Director, Urban Land Institute Colorado  
303.893.1760  
michael.leccese@uli.org

Tracy Winfree, Transportation Director, City of Boulder  
303-441-4164  
winfree@bouldercounty.gov